

SINGLETON DELIVERY PROGRAM 2017 - 2021

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OUR GENERAL MANAGER

It's an age-old adage that actions speak louder than words, and nowhere is that more accurate than in local government.

The conversations our community had with Council during the development of the new Community Strategic Plan were vital to outlining the vision for Singleton for the next 10 years, and ensuring the services we provide align with the needs and expectations of our residents.

But what Council will ultimately be judged on, and rightly so, is whether we achieve what we said we would, and whether we deliver what our residents told us they wanted.

That's why the Singleton Council Delivery Program 2017-2021 is an important document, because it drives the medium-term action plan for how our Council is going to turn the Community Strategic Plan into a reality over the next four years, and ultimately set the course for the next 10 years.

At its most fundamental level, local government exists to support the needs of our community and that's why every action in our Delivery Program is aligned under the five pillars of importance to our community, namely Our People; Our Places; Our Environment; Our Economy; and Our Leadership.

It's why the plan covers every aspect of the services we provide to you, our residents, from enhancing, protecting and improving our environment and efficient water and waste management, through to maintaining our community assets, providing quality library and childcare services and ramping up the way we communicate with each other.

You'll also see the delivery of some long-awaited major projects in the next four years, most notably the Riverside Park project, the Singleton Regional Livestock Market Upgrade and the Bulga and Camberwell water supply schemes.

In all, more than \$100 million has been calculated for the maintenance and improvement of community assets over the next four years, and that's a fantastic demonstration that not only are we listening to what our community is telling us, but we're already delivering on the projects you told us were important to you, whether big ticket or small scale.

That the timeframe for the Delivery Program 2017-2021 aligns with the term of the elected Council is no coincidence. The deliverables have been set out in this document as achievable, measureable and providing a clear direction so that at the end of the four-year-term, you, our residents, can score our report card on whether we did what we said we were going to do.

I'm excited about the direction that has been set for Singleton for the next 10 years, and particularly what's in store for the next four years. I'm privileged to lead a fantastic team of people at Council and can't wait to start working with our elected Councillors to deliver the real outcomes from this plan that will make a difference to our residents every day.

Jason Linnane



OUR COUNCIL



Cllr Sue Moore
Mayor

This Delivery Program is aligned to the term of the elected Council. The role of the elected Council is to:

- Direct and control the affairs of the Council in accordance with the Local Government Act.
- Participate in the optimum allocation of the Council's resources for the benefit of the area.
- Play a key role in the creation and review of the Council's policies and objectives and criteria relating to the exercise of the Council's regulatory functions.
- Review the performance of the Council and its delivery of services, and the management plans and revenue policies of the Council.

This program of deliverables has been endorsed by our elected Council and is their commitment to you, our community, for the term of this Council to September 2020. Our Councillors are:



Cllr Godfrey Adamthwaite
Deputy Mayor



Cllr Sarah Lukeman



Cllr John Martin



Cllr Tony Jarrett



Cllr Tony McNamara



Cllr Val Scott



Cllr Hollee Jenkins

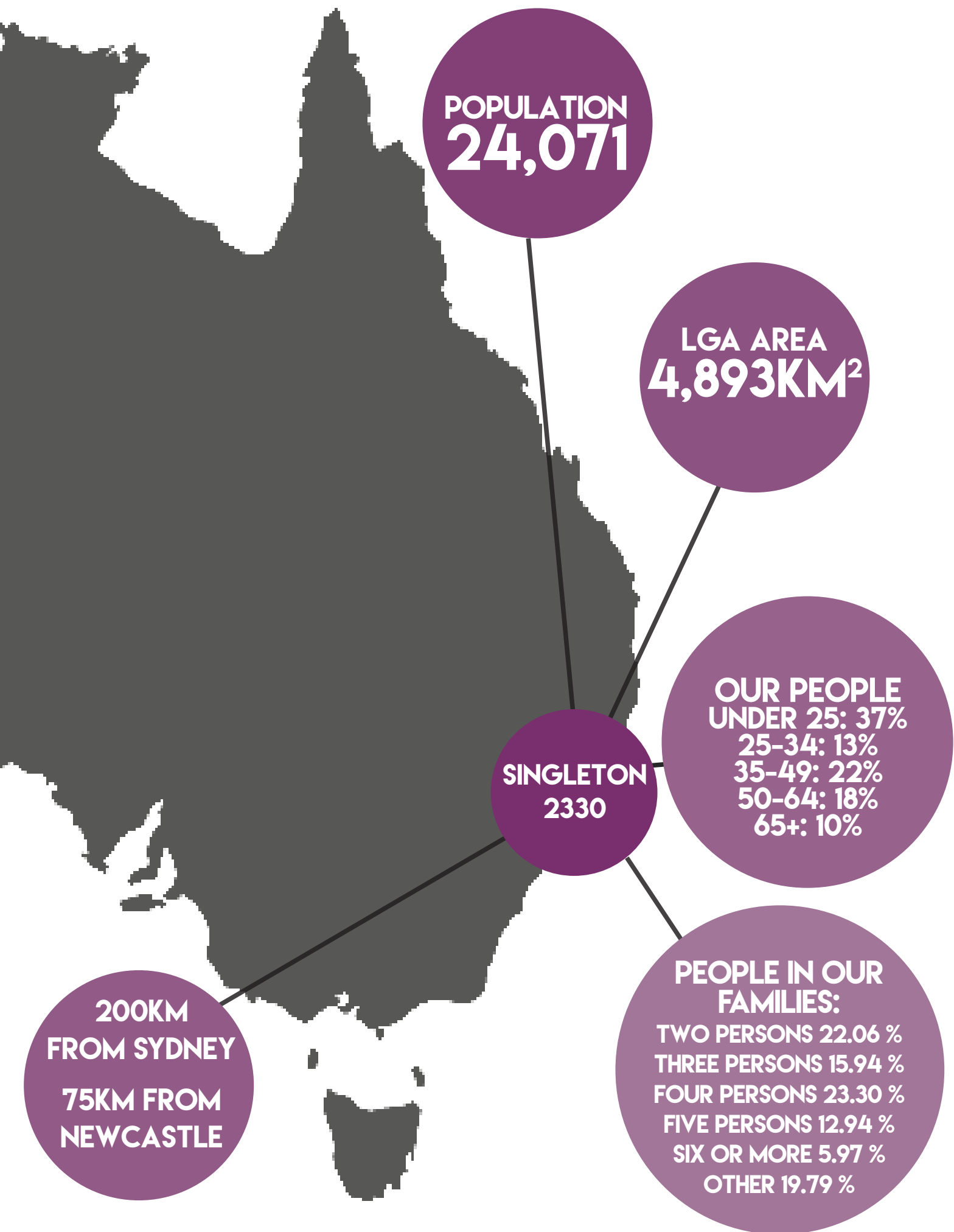


Cllr Sue George



Cllr Danny Thompsen

OUR SINGLETON



OUR INDUSTRIES

Located in the heart of the Hunter Valley, Singleton's economy is built on the rich natural resources the land provides. Boasting a world class mining industry, internationally renowned wine and food experiences and a long history of agricultural activities, in addition to a strong defence industry based at Lone Pine Barracks, Singleton is well positioned to continue to diversify the local economy and thrive into the future.

AGRICULTURE

Local primary industry includes beef cattle farming, dairy farming, mushroom growing, viticulture and horse studs.



**\$9.8 MILLION
IN LOCAL
WAGES**

**\$101 MILLION
REGIONAL
OUTPUT
ANNUALLY**



VISITOR ECONOMY

Singleton is located at the centre of the Hunter Valley, one of Australia's premier wine producing regions.



**1.399M
VISITORS TO
THE REGION
ANNUALLY**

**OVER 40
VINEYARDS,
WINERIES AND
CELLAR DOORS
LOCALLY**



RETAIL, ACCOMMODATION & FOOD SERVICES

Retail trade, accommodation and food services are vital industries in attracting visitors to Singleton, while supporting a culturally diverse local community. The \$11 million Town Centre Revitalisation project completed in October 2015 has an estimated economic cost benefit of \$23.98 million to the town.



**\$29 MILLION
IN LOCAL WAGES**

**\$218 MILLION IN
REGIONAL
OUTPUT ANNUALLY**

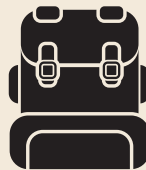


DEFENCE

The Australian Army School of Infantry is located at the Lone Pine Barracks just 8 kilometres south of the Singleton CBD. The Barracks cover approximately 14,000 hectares and is an important contributor to the local economy with vast employment opportunities. Approximately 60% of the military staff live locally with their families and 6% own a local home.



**500 PERMANENT
STAFF
2,000 RECRUITS
USE THE FACILITY
ANNUALLY**



**RESPONSIBLE
FOR THE ARMS
TRAINING OF
AUSTRALIAN
ARMY RECRUITS**

COAL

Around 20 coal mines operate in Singleton LGA and produce approximately 57 million tonnes of coal annually. Mining royalties generated, strong community partnerships and many employment opportunities demonstrate the importance of this industry to the local economy.



**36% OF LOCALS
EMPLOYED**

**\$5.1 BILLION IN
REGIONAL
OUTPUT
ANNUALLY**



The background is a dark, abstract composition. A large, semi-transparent white circle is positioned in the upper left quadrant. To the right of this circle, there is a vibrant, multi-colored bokeh effect with streaks of red, orange, yellow, green, and blue. The overall aesthetic is modern and dynamic.

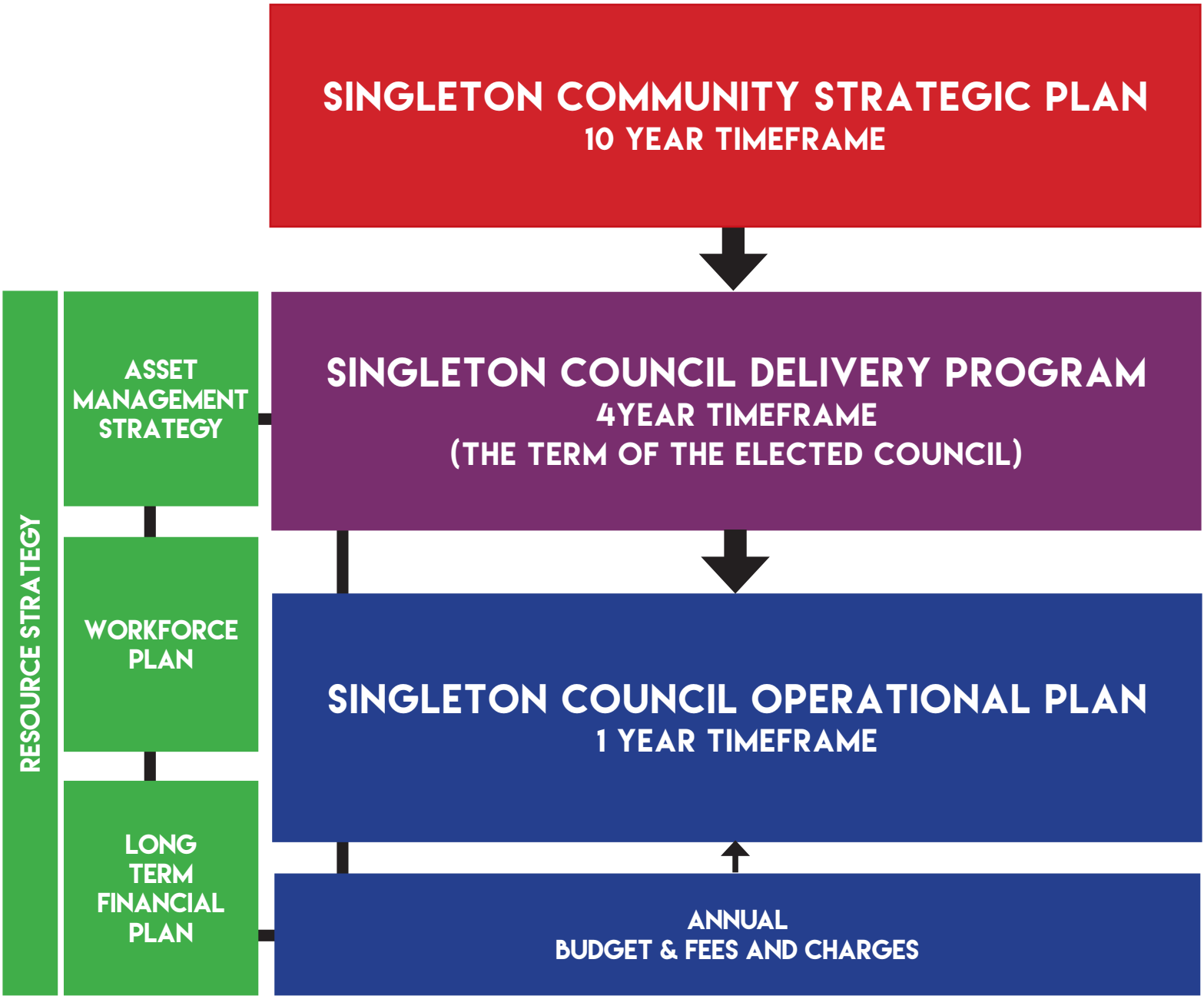
OUR VISION

**VIBRANT • PROGRESSIVE
CONNECTED
SUSTAINABLE • RESILIENT**

FROM STRATEGY TO ACTION

As legislated by the NSW Government, Singleton Council operates within the Local Government Integrated Planning and Reporting Framework.

As such, our community sets the strategic direction for Council and all Council's operations and activities are aligned to meet the expectations and desires of our community. This is managed through the following structure:



ROLES & RESPONSIBILITIES

In speaking with our community, many challenges and opportunities have been raised. While many of these challenges and opportunities can be affected by us through the services Council provide, not all are under Council's control.

To ensure we are clear about what Council's role is, we have established three types of actions:

DELIVER

Explanation

For Strategies, Deliverables and Actions which are labelled as DELIVER, Singleton Council can directly affect the outcome and is responsible for making this happen.

COLLABORATE

Explanation

For Strategies, Deliverables and Actions which are labelled as COLLABORATE, Singleton Council, with the assistance of other organisations or parties can affect the outcome and is committed to building and maintaining the relationships to make this happen.

ADVOCATE

Explanation

For Strategies, Deliverables and Actions which are labelled as ADVOCATE, Singleton Council does not have direct control, but is committed to advocate and lobby for our community on this matter.

FUNDING

Singleton Council has been very successful in the past in seeking and receiving funding for major infrastructure and other projects through external, New South Wales and Australian Government Grant Funding Programs.

Council is committed to delivering our community's priorities seeking external funding wherever an appropriate opportunity is presented.

Furthermore, Council is committed to building the capacity of community organisations and local businesses through the dissemination of information about grant funding opportunities of relevance.

OUR ADVOCACY ROLE

VIBRANT

- Progression of the design and construction of the Singleton Bypass
- Pursuit of a university campus to service Singleton and the Upper Hunter
- 24 Hour policing for Singleton
- Increased safety on public transport
- Services to support a night time economy

PROGRESSIVE

- Upgrades and improvements to Singleton Hospital to cater for the needs of our growing community
- Access to education for community members affected by the transition of the local economy

CONNECTED

- Upgrades and improvement to the New England Highway/Golden Highway intersection for safety
- An increased number of trains to major centres including Newcastle and Sydney
- An increased number and improved connectivity of local public transport including village connectivity
- Improved infrastructure in rural/village settings to improve pedestrian safety

SUSTAINABLE

- Attraction and retention of specialist health care
- Appropriate and affordable housing for all stages of life with particular consideration of our ageing population
- Collaborate with Government and Non - Government agencies to deliver outcomes for the community

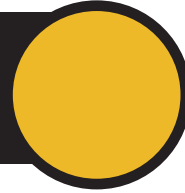
RESILIENT

- Access to quality health services for our community
- Adequate funding for schools and other education institutes
- A greater diversity of employment options locally
- Support for regional combat agency to meet the needs of our growing community with particular attention to preparedness for emergency situations

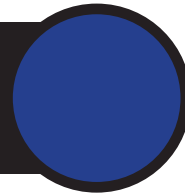
OUR FIVE PILLARS

In developing this Program and speaking with our community, the opportunities and challenges of significance are able to be grouped under five key headings. As such, we have created five pillars which represent these headings and have listed the relevant strategies under each:

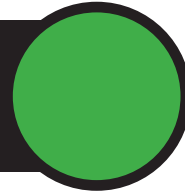
OUR PEOPLE



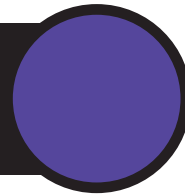
OUR PLACES



OUR ENVIRONMENT



OUR ECONOMY



OUR LEADERSHIP



OUR SUCCESS

HOW DO WE TRACK OUR PERFORMANCE?

For each of our five pillars we have developed measures that reflect the community's expectations.

Reporting of Council's performance will be done in line with the NSW Government's Planning and Reporting requirements.

WHAT DOES SUCCESS LOOK LIKE?

- Singleton is a creative, vibrant, inclusive, safe and healthy community
- Singleton is a well-planned, sustainable, accessible and safe community with vibrant places and spaces
- We value, protect and enhance a sustainable environment
- We have an innovative, sustainable and diverse economy
- Singleton community is resilient, informed, connected and engaged
- An effective and efficient operational Council
- A highly functioning and progressive elected Council

OUR PEOPLE



OUR PEOPLE

OBJECTIVES: Singleton is a creative, vibrant, inclusive, safe and healthy community

Singleton Community is resilient, informed, connected and engaged

STRATEGY	DELIVERABLES
PROVIDE SERVICES AND FACILITIES THAT MEET THE NEEDS OF OUR COMMUNITY AT DIFFERENT STAGES OF LIFE	Integrate Council's Community Development Strategies to encompass all stages of life and community
	Deliver or facilitate the delivery of all priority actions from Council's Community Development Strategies including actions relating to youth, ageing, disability and inclusion, cultural, social, recreational and leisure aspects and aboriginal engagement
	Complete a facility and service provision study for the localities of Hunterview, Singleton Heights and Wattle Ponds to inform the local land use strategy and local contributions planning
	Deliver quality cost effective management of the Singleton Visitor Information and Enterprise Centre to maintain accreditation
	Deliver quality cost effective Long Day Care to meet the National Quality Framework
	Deliver quality cost effective management of the Mobile Preschool
	Deliver quality cost effective Out of School Hours (OOSH) to meet National Quality Framework
	Deliver quality cost effective management of Library Services to meet Living Learning Libraries NSW Standards
	Deliver quality cost effective management of Youth Services

STRATEGY	DELIVERABLES
PROVIDE SOCIAL, RECREATIONAL AND CULTURAL SERVICES WHICH EDUCATE, INSPIRE AND ENTERTAIN	Integrate Council's Cultural, Social and Recreational Development Strategies
	Deliver or facilitate the delivery of all priority actions from Council's Cultural Development Strategy
	Deliver library & learning programs for all ages
	Deliver library resources & history services for all ages
	Deliver youth programs providing support, social and well-being initiatives for young people
PROMOTE, FACILITATE AND PROVIDE SERVICES FOR PUBLIC HEALTH, HEALTHY LIVING AND LIFESTYLES	Provide regulatory and education services to facilitate good public health standards in local food premises
	Provide education and regulation to facilitate compliance with swimming pool standards
	Address healthy living and lifestyles as part of Council's Community Development Strategies

STRATEGY

DELIVERABLES

**COLLABORATE WITH
GOVERNMENT AND
OTHER AGENCIES TO
IMPROVE SERVICES
RELATING TO BUT
NOT LIMITED TO
HEALTH,
EDUCATION,
INTEGRATION,
CONNECTIVITY,
SECURITY AND
WELL-BEING**

Collaborate with Service Providers, other Councils and Government Agencies for the provision of quality services for the Singleton community

**FACILITATE AND
SUPPORT PROGRAMS
AND ACTIVITIES
WHICH PROMOTE
INCLUSION AND
CELEBRATE DIVERSITY**

In partnership with the community strengthen local arts and culture

In partnership with the community facilitate events that celebrate and enhance Singleton's liveability, wellbeing and prosperity



OUR PLACES

OUR PLACES

OBJECTIVE: Singleton is a well-planned, sustainable, accessible and safe community with vibrant spaces and places

STRATEGY	DELIVERABLES
PROVIDE SAFE AND WELL-MAINTAINED FACILITIES AND INFRASTRUCTURE	Prepare and implement “works as executed” process for all projects listed in the Capital Works Program
	Complete updated condition and risk assessments on critical assets as identified in Asset Management Plans
	Implement “Human Settlement (Heritage)” theme actions in the Singleton Community Environmental Strategy Action Plan
	Improve the visual aesthetics of the main thoroughfare of Singleton
	Implement the Singleton Open Space and Recreational Needs Strategy
	Maintain Singleton’s open spaces in line with the Service Level Agreements
	Improve the usability and services provided by Council’s business assets
	The Civic precinct is well maintained and accessible
	Deliver Local & Regional Road Maintenance Program
	Deliver CBD Maintenance Program
	Deliver Building Maintenance Program
	Perform regular infrastructure inspections for safety and maintenance

STRATEGY

DELIVERABLES

PROVIDE SAFE AND WELL-MAINTAINED FACILITIES AND INFRASTRUCTURE

Facilities and services for the management of animals are effective and efficient

Plan, program and deliver Capital Works Program for each of the asset classes

Deliver drainage and broader public domain maintenance

IMPROVE TRANSPORT CONNECTIVITY AND SUPPORT SUSTAINABLE ALTERNATIVES

Implement “Human Settlement (Transport)” theme actions in the Singleton Community Environmental Strategy Action Plan

Implement prioritised actions as identified in Council’s Bike Plan

Seek funding to provide transport infrastructure assets that improve connectivity and support sustainable alternatives

PROVIDE SAFE AND RELIABLE WATER AND SEWER SERVICES

Plan and deliver the Potable Water Supply Schemes for Bulga and Camberwell Villages

Deliver planned Potable Water Supply Schemes for Villages

Maintain and expand, in line with new water supply schemes, the Singleton Drinking Water Quality Management System in compliance with NSW Health requirements

Implement improvements to the Sewerage Treatment Plan in line with regulatory requirements

Maintain compliance with NSW Best Practice Framework for water and sewer

Implement asset renewal and replacement program for water and sewer treatment, including pump stations and reservoirs

Implement the Strategic Business Management Plan program for water and sewer

STRATEGY

DELIVERABLES

**FACILITATE LAND USE
PLANNING AND
DEVELOPMENT
OUTCOMES WHICH
RESPECT AND
CONTRIBUTE IN A
POSITIVE
WAY TO THE
ENVIRONMENT AND
COMMUNITY**

Review the Singleton Local Environmental Plan

Review the Singleton Development Control Plan

Develop a suitable mechanism to levy required local development contributions for the Branxton Subregion

Develop a Heritage Conservation Management Plan for the Singleton LGA

Complete industry land use cluster mapping for key industries in the Singleton LGA

Develop a GIS dataset of existing housing types in the Singleton LGA

Develop a housing mix analysis report for the Singleton LGA, which considers opportunities for fringe and infill rezoning

Promote, support and increase awareness for positive heritage outcomes

Include projects listed in section 94 Development Contributions Plan in Capital Works Program

Enhance the visual and public amenity of villages through the implementation of the Village Master Plans

**PROMOTE AND
FACILITATE
SUSTAINABLE
VILLAGE LIVING**

OUR ENVIRONMENT



OUR ENVIRONMENT

OBJECTIVE: We value, protect and enhance a sustainable environment

STRATEGY	DELIVERABLES
COLLABORATE TO ENHANCE, PROTECT AND IMPROVE OUR ENVIRONMENT	Deliver the community education for Sustainability Plan
	Increase community participation in environmental events and workshops
	Support community organisations to obtain funding for environmental projects
	Advocate in stakeholder forums for improvements to our environment
	Deliver “Human Settlement (Population and Settlement, and Community Land)” theme actions in the Singleton Community Environmental Strategy Action Plan
	Implement “Biodiversity” theme actions in the Singleton Community Environmental Strategy Action Plan
	Implement “Land” theme actions in the Singleton Community Environmental Strategy Action Plan
	Implement “Energy” theme actions in the Singleton Community Environmental Strategy Action Plan
	Plan for and implement strategies that enhance, protect and improve the environment in the delivery of the 1 year, 4 year and 10 year Capital Works Programs for 5 asset classes
	Reduce the spread of environmental weeds from Council road verges
	Reduce the risk of environmental harm and adverse health impacts through a structured Environmental Risk Management process

STRATEGY

DELIVERABLES

EDUCATE AND ADVOCATE TO IMPROVE AIR QUALITY IN SINGLETON

Represent Council on the Upper Hunter Air Quality Advisory Committee

Implement “Atmosphere” theme actions in the Singleton Community Environmental Strategy Action Plan

Leverage outcomes for the community through the Upper Hunter Mining Dialogue

PROMOTE EFFICIENT WATER AND WASTE MANAGEMENT AND INCREASE REUSE AND RECYCLING

Implement “Water” (excluding Stormwater) and “Waste” theme actions in the Singleton Community Environmental Strategy Action Plan

Implement the Singleton Waste Strategy 2013 - 2031

Participation in the implementation of the Hunter Regional Waste Management Strategy

Implement the regulator approved Integrated Water Cycle Management Plan

Work in partnership with the Upper Hunter Water Alliance to improve water and sewerage management, knowledge exchange and industry training

STRATEGY

DELIVERABLES

COLLECT AND MANAGE URBAN STORMWATER EFFECTIVELY

Implement "Stormwater" theme actions in the Singleton Community Environmental Strategy Action Plan

Deliver Stormwater Quality Improvement Program

Implement effective urban stormwater collections strategies in the planning and programming of drainage stormwater assets in accordance with Drainage Asset Management Plan and Urban Stormwater Study

MANAGE AND REDUCE RISKS FROM ENVIRONMENTAL POLLUTION AND DISEASE

Maintain stockpile sites to reduce the environmental impacts

Implement the Pollution Incident Response Management Plans (PIRMP) for the Waste Management Facility

Implement the Pollution Incident Response Management Plans (PIRMP) for required Council assets

Implement the Pollution Incident Response Management Plans (PIRMP) for the Sewage Treatment Plant

STRATEGY

INCREASE THE PLANNING AND PREPAREDNESS FOR NATURAL DISASTERS

DELIVERABLES

Integrate an emergency management framework within Council's GIS System

Develop a new Floodplain Risk Management Plan, which includes the Wollombi Brook Catchment

Implement "Climate Change (Natural Disaster Preparedness)" theme actions in the Singleton Community Environmental Strategy Action Plan

Provision of a responsive, effective emergency management system

Ensure critical assets for asset classes are identified in each Asset Management Plan and are supported by Risk Management Plans with consideration in the event of natural disaster

OUR ECONOMY



OUR ECONOMY

OBJECTIVE: We have an innovative, sustainable and diverse economy

STRATEGY	DELIVERABLES
ATTRACT NEW INVESTMENT TO INCREASE THE DIVERSITY AND RESILIENCE OF THE SINGLETON ECONOMY	Build effective relationships with potential investors in Singleton
	Engage with the Hunter Business Review and Regional Development Hunter
	Build and maintain effective relationships with business and industry groups
	Develop and distribute an Investment Prospectus for Singleton underpinned by a Council Land and Asset Development Plan which includes key business assets
	Develop and implement a three year Marketing Plan for the promotion of Singleton as a sound investment opportunity including visitor economy
SUPPORT THE CAPACITY OF SINGLETON BUSINESSES TO BE FLEXIBLE, ADAPTABLE AND PREPARED FOR CHANGE	Collaborate with Industry Organisations to provide information, training or workshops for local business
	Complete industry requirements assessment report for key industries in the Singleton LGA
CONTINUE TO SUPPORT LOCAL TOURISM OPERATORS FOR THE PROMOTION OF SINGLETON AS A TOURISM DESTINATION	Develop and deliver joint activities to maximise the effectiveness of the Hunter Valley Wine Tourism Alliance
	Collaborate with local tourism operators to invest in marketing Hunter Valley Wine Country as a tourism destination
	Promote and engage to deliver a whole of Singleton visitor economy

STRATEGY

DELIVERABLES

**INFORM AND INSPIRE
OUR COMMUNITY TO
BE PREPARED AND
EMBRACE JOBS OF
THE FUTURE**

Collaborate with other Councils and Government Agencies to deliver the Upper Hunter Workforce Plan

**ENHANCE
RELATIONSHIPS
BETWEEN LOCAL
BUSINESS, INDUSTRY
AND GOVERNMENT TO
SET STRATEGIC
ECONOMIC GOALS**

Facilitate the development of industry clusters relevant to the future Singleton economy

Facilitate the operation of the cattle saleyards in accordance with the Saleyard Masterplan

**SEEK FUNDING TO
PROVIDE
INFRASTRUCTURE,
PROGRAMS, SERVICES
OR EVENTS WHICH
VALUE ADD TO THE
DELIVERY
OF THE OBJECTIVES
OF SINGLETON 2027**

Provide support for local business and community organisations to attract funding

Drive the attraction of external funding for Council priority projects

**FACILITATE THE
DEVELOPMENT OF A
NIGHT TIME ECONOMY
FOR SINGLETON**

Facilitate a program of evening/twilight events in Singleton

Collaborate to deliver safety initiatives through the Singleton Liquor Accord

STRATEGY	DELIVERABLES
FOSTER INITIATIVES THAT STRENGTHEN SINGLETON BRAND IDENTITY	Develop and implement quality visual representation of Singleton as a lifestyle and investment destination

OUR LEADERSHIP



OUR LEADERSHIP

OBJECTIVES: An effective and efficient operational Council

A highly functioning and progressive elected Council

STRATEGY	DELIVERABLES
COUNCIL'S SERVICE DELIVERY IS ALIGNED WITH OUR COMMUNITY'S NEEDS AND DELIVERED THE BEST WAY POSSIBLE	Implement an integrated risk management system
	Plan and implement improved data recovery services for Information Technology in a disaster situation
	Innovation in the provision of quality customer service through implementation of the Customer Service Strategy
	Develop an Information, Communication, Technology Strategy to integrate Geographic Information Systems, Asset Management System, Cloud Based Technology and Records Management
	Implement the Singleton Council Environmental Sustainability Plan
	Implement NSW Office of Environment and Heritage (OEH) Sustainability Advantage Program
	Demonstrate delivery of services aligned to community needs
	Clear levels of service are understood and committed for all services offered by Council
	Applications to amend land use and development planning documents are processed within timeframes
	Manage Waste and Recycling operations in compliance with regulatory requirements and customer service level agreements
	Manage Water and Sewerage operations in compliance with regulatory requirements and customer service level agreements

STRATEGY

**SERVICES ARE
PROVIDED BY THE
RIGHT PEOPLE, IN THE
RIGHT JOBS, WITH
THE RIGHT SKILLS AND
ATTITUDES AT THE
RIGHT TIME**

DELIVERABLES

Develop and implement a four year People Strategy

Develop and implement a three year Equal Employment Opportunity Plan

Develop and implement an annual Learning and Development Plan

Provide a single source of Organisation Development information online through the intranet

Organisation Development policies, procedures and processes are reviewed and updated

Council is an employer of choice

Council operates under a compliant Work Health and Safety Management System

STRATEGY

DELIVERABLES

PROVIDE ACCURATE AND TIMELY COMMUNICATION TO OUR COMMUNITY

Develop and implement a three year Communications Strategy

Develop and implement a three year social media strategy

Provide quality, up to date spatial information data to Council Staff and the community

DEVELOP STRONG PARTNERSHIPS TO DELIVER SERVICES

Deliver Roads and Maritime Services' Roads Maintenance Council Contract

IMPROVE THE CONNECTIVITY BETWEEN THE COMMUNITY, STAKEHOLDERS AND COUNCIL TO CREATE AN INFORMED COMMUNITY

Develop and implement a three year Engagement Strategy

Provide a single source of information online through a quality website for Council

Maintain effective relationships with local media outlets

STRATEGY

**TO LEAD, GOVERN
AND REGULATE IN AN
ETHICAL, EQUITABLE
AND TRANSPARENT
WAY**

DELIVERABLES

Development compliance, engineering and assessment of applications is managed in an efficient and effective manner

Implement the Councillor Professional Development Program

Meet Governance Compliance and Reporting Requirements

The elected Council are informed, engaged and attune to community needs

Policies are reviewed as required throughout the term of Council to ensure legislative compliance

Council's tenders and contracts are compliant

Land acquisitions are legislatively compliant

Permanent road closures are managed in accordance with legislation

STRATEGY

DELIVERABLES

Review and renew Council's insurance portfolio on an annual basis to ensure appropriate levels of coverage and to minimise uninsured losses

Demonstrate continuous improvement for efficiency and effectiveness gain

Monitor and accurately report on Council's financial position in accordance with Local Government Act requirements

Fit for the Future targets are realised

Manage Council's investment portfolio to optimise investment returns in accordance with Council policy, the Local Government Act and Regulations

Develop annual Operational Plan budget and review the Long Term Financial Plan

Operate an efficient, reliable and affordable Council fleet

Infrastructure Delivery Services are supported by effective and efficient systems and processes

Undertake revaluation of Council's infrastructure assets as per the Office of Local Government revaluation schedule

Undertake revaluation of Council's water and sewer infrastructure assets as per the Office of Water requirements

**INFRASTRUCTURE,
SERVICES, FACILITIES
AND COUNCIL ARE
MANAGED IN A
FINANCIALLY
SUSTAINABLE WAY**

SINGLETON COUNCIL

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